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OPTIMIZING SUPPLY CHAIN MANAGEMENT THROUGH INFORMATION TECHNOLOGY: A CASE STUDY OF ASKASH METAL FORMING, BELAGAVI

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ABSTRACT

This study investigates the role of SAP software in optimizing supply chain management (SCM) at Akash Metal Forming, with a focus on key SCM areas such as inventory management, logistics, supplier management, and customer service. Through a survey-based approach, data were collected on employee perceptions regarding the effectiveness of SAP software in meeting organizational SCM requirements. A one-way ANOVA analysis was conducted to assess the significance of the differences in mean scores across SCM areas, real-time tracking systems, interpretation, and customer service. Findings reveal that while "Interpretation" (p < 0.001) and "Customer Service" (p = 0.026) demonstrate statistically significant impacts on SCM outcomes, variables such as "Area of SCM" (p = 0.913) and "Real-Time Tracking System" (p = 0.156) do not exhibit meaningful differences across groups. The results underscore the potential of SAP software to enhance SCM, particularly in customer service and data interpretation, while also suggesting areas for further improvement. These insights provide actionable knowledge for companies considering or currently implementing SAP software for supply chain optimization.

Keywords: Supply Chain Management, SAP Software, Information Technology, Inventory Management, ANOVA Analysis



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INTRODUTION

In today's dynamic and highly competitive business environment, effective supply chain management (SCM) is crucial for companies seeking to maintain efficiency, reduce operational costs, and enhance customer satisfaction. Globalization, coupled with rapid technological advancement, has added layers of complexity to supply chain processes. As companies expand and face fluctuating market demands, unpredictable disruptions, and heightened customer expectations, the importance of a well-coordinated, technology-enabled supply chain has never been more pronounced. Information technology (IT) plays a central role in this evolution, providing solutions that streamline operations, improve decision-making, and ensure data-driven approaches across various supply chain functions.

Among the diverse IT solutions available today, SAP (Systems, Applications, and Products in Data Processing) software is one of the most widely adopted enterprise resource planning (ERP) systems globally, valued for its capacity to support a range of SCM functions, including inventory control, logistics, supplier relationship management, and customer service. By integrating key supply chain operations into a unified platform, SAP software enables real-time visibility, predictive analytics, and automated workflows. These features allow organizations to respond faster to market changes, optimize resource allocation, and improve service levels. Many companies, particularly those with complex supply chains, regard SAP as a critical tool for fostering agility, resilience, and operational excellence.

Akash Metal Forming, a prominent firm in the metal manufacturing sector, exemplifies a company leveraging SAP software to address the demands of modern SCM. As a player in an industry characterized by substantial logistical and procurement challenges, Akash Metal Forming has implemented SAP solutions to optimize inventory turnover, enhance logistical coordination, manage supplier relationships effectively, and improve customer service. While the potential of SAP software is well-documented, the practical effectiveness and impact of these technologies on specific SCM aspects warrant detailed investigation. Notably, understanding the employees' perceptions and experiences with SAP's functionality offers insight into the software's tangible benefits and areas for enhancement.

This study focuses on assessing the perceptions of employees at Akash Metal Forming regarding the effectiveness of SAP software across critical SCM domains. It evaluates how SAP impacts inventory management, logistics, supplier management, and customer service within the organization. As these areas are pivotal to Akash Metal Forming's operational success, exploring how SAP supports or enhances these processes can provide meaningful insights for both the company and broader industry stakeholders interested in ERP solutions for SCM.

In addition to examining general effectiveness, this study investigates the nuanced experiences of employees with specific SAP features, such as real-time tracking and predictive analytics capabilities. Real-time tracking, for instance, is essential for maintaining visibility into inventory movement, enabling the company to optimize stock levels, reduce holding costs, and prevent stockouts. Predictive analytics, another prominent feature of SAP, is increasingly used in SCM for forecasting demand, managing procurement, and reducing lead times. By integrating these capabilities, SAP enables Akash Metal Forming to enhance its decision-making processes,







but the level of satisfaction and perceived efftesenv2581s7795 vary depending on individual and departmental needs.

To determine whether employees perceive significant differences in SAP's impact across different SCM areas, the study employs a one-way ANOVA analysis. This statistical method helps identify whether distinct SCM variables—such as "Area of SCM" and "Real-Time Tracking System"—have a statistically significant impact on overall performance perceptions. The results from this analysis reveal not only areas where SAP software

is delivering substantial benefits but also those where improvements may be needed to maximize the software's potential.

REVIEW OF LITERATURE

The role of information technology (IT) in enhancing supply chain management (SCM) has been widely discussed in academic literature. Auramo et al. (2005) examine the necessity of IT in managing complex supply chains, categorizing its utilization into transaction processing, supply chain planning, and order tracking. Varma and Khan (2014) highlight IT's critical role in optimizing supply chain networks, focusing on technologies such as RFID, EDI, and ERP packages to reduce costs and mitigate e-risks. Similarly, Barros et al. (2015) provide a comprehensive review of IT's application across various business processes, noting its significant impact on production and service delivery within SCM. Tseng et al. (2011) explore how IT enhances firm performance, particularly in the textile industry, revealing the interrelationships between marketing, financial performance, and customer satisfaction. Lai et al. (2006) emphasize institutional pressures driving IT adoption, with both proactive and reactive strategies affecting SCM performance.

Wamba et al. (2015) further investigate institutional isomorphism, revealing how coercive, mimetic, and normative pressures influence IT adoption. Additionally, Asanghari (2008) underscores IT's role in enhancing the agility and competitiveness of SCM, particularly within the Iranian automobile industry. Wu et al. (2006) highlight that IT-enabled capabilities, when strategically developed, can provide a competitive advantage in SCM, emphasizing the importance of firm-specific IT capabilities. Humphreys et al. (2001) discuss the strategic use of inter-organizational information systems (IOIS) within supply chains, particularly in global trade corridors, while Thöni and Tjoa (2017) explore how IT contributes to sustainable supply chain management (SSCM) practices. Chae et al. (2005) explore how relational dynamics, such as trust and interdependence, affect IT's role in fostering collaboration between supply chain partners. Lastly, Marinagi et al. (2014) focus on the impact of IT on SCM agility, showing how IT systems facilitate rapid information transfer to enhance responsiveness. Collectively, these studies highlight the transformative impact of IT on SCM, though challenges such as high implementation costs, data security, and integration issues remain.

OBJECTIVES

- 1. To assess the duration and impact of SAP technology utilization on supply chain management processes at Akash Metal Forming
- 2. To evaluate user satisfaction with SAP software in optimizing supply chain components such as inventory, logistics, and supplier management
- 3. To determine the perceived importance and effectiveness of SAP's real-time tracking system for visibility and decision-making in supply chain management
- 4. To investigate the influence of SAP software on customer service performance and its potential for recommendation

METHODLOGY



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The study employed a mixed-methods apprd**SSN,258137795** ating quantitative and qualitative data <u>collected</u> through a structured survey administered to a representative sample of Akash Metal Forming employees who regularly interact with SAP software in their supply chain roles. The survey comprised questions measuring satisfaction levels, usage duration, perceived importance, and performance across various SAP functionalities, such as inventory management, logistics, supplier management, and customer service.

Quantitative responses were analyzed using descriptive statistics to identify key trends and satisfaction rates. Additionally, hypothesis testing was conducted using a one-way ANOVA to evaluate whether significant differences existed across groups in terms of variables like "Area of SCM," "Real-Time Tracking System," "Interpretation," and "Customer Service." Statistically significant differences were further interpreted to

identify variables with meaningful impacts on supply chain performance. Findings from the quantitative analysis were complemented by qualitative insights to understand the reasons behind user satisfaction levels and the perceived importance of SAP software in supporting supply chain decision-making.



DATA ANALYSIS AND INTERPRETATION

The diagram reveals a significant gender disparity among the respondents, with males comprising **84%** of the total participants. This suggests that the survey or study may have attracted more male respondents, or that the topic under investigation is one where males are more represented or interested. Such a skewed gender distribution could impact the generalizability of the findings, especially if the study's subject matter might yield different insights across genders.

How long has Akash Metal Forming been using these SAP technologies-to support supply chain operations?

Particular	Percentage
Less than 1 years	0%
1 to3 years	0%
3 to 5 years	19%
5 to 7 years	39%
More than 7 years	42%



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Particular	Percentage
Very effective	40%
Effective	27%
Neutral	28%
Ineffective	5%
Very Ineffective	0%
 Less than 1 year 1 to 3 y 5 to 7 years More to 1 	vears II 3 to 5 years than 7 years

The data shows that a significant portion (42%) of the organization has been using SAP software for more than 7 years. Additionally, 39% of respondents have been using it for 5 to 7 years, indicating that SAP is a long-term investment for a substantial number of users.

How effectively do these SAP technologies improve Akash Metal Forming's inventory management processes?



A notable proportion of respondents (28%) selected the "Neutral" option, indicating a neutral stance on their satisfaction with the current SAP software technology for inventory management. However, the majority of respondents expressed satisfaction with the software. 27% of respondents reported being satisfied, indicating that it meets their inventory management needs to a satisfactory level. Additionally, 40% of respondents reported being very satisfied, signifying that the software performs exceptionally well in meeting their inventory management requirements and has garnered high levels of satisfaction.

How well do the SAP technologies support logistics and transportation management in your organization?

Particular	Percentage
Very well	27%
Well	28%
Moderate	40%
Poor	5%
Very poor	0%







A significant portion of respondents (40%) selected the "Moderately" option, indicating a neutral stance on their satisfaction with SAP software for logistics management, neither feeling satisfied nor dissatisfied. Additionally, 28% of respondents expressed being **satisfied** with the current SAP software technology, suggesting that it meets their expectations and requirements to a satisfactory degree. Similarly, 27% reported being **very satisfied**, indicating that the software performs exceptionally well in meeting their logistics management needs and has earned high levels of satisfaction.

To what extent have the IT technologies contributed to optimizing supplier management and procurement processes?



A significant portion of respondents (31%) believe that SAP software can improve supplier management processes largely indicating strong confidence in its ability to bring meaningful improvements. Furthermore, 25% of respondents expressed that SAP software could enhance supplier management processes to a very large extent, suggesting even greater conviction in its potential to drive substantial changes. Additionally, 29% of respondents feel that SAP software can improve supplier management to a moderate extent, indicating that they perceive some positive impact, but not as significant as others believe. Only 12% of





respondents mentioned that SAP software's itsen 2581 3795 plier management would be small, suggesting a lower level of confidence or experience with this aspect of the software.

How important do you consider visibility into the movement of goods and inventory levels for effective supply chain management?

Particular		Percentage
To a very larg	e extent	19%
To a large extent To a moderate extent		34% 23%
Not at all		8%
Not at all	📕 To a small exter	nt 📲 To a moderate extent
To a large extent	To a very large	extent
	195 85 345	16% 23%

A notable portion of respondents (24%) selected the "Neutral" response, indicating an impartial view of the real-time tracking system's visibility. Most respondents (42%) expressed satisfaction with the visibility, noting that the system provides a reasonable level of insight into the movement of goods and inventory levels.

Additionally, **34%** of respondents reported being **extremely satisfied**, highlighting their strong approval of the visibility offered by the system.

How satisfied are you with the visibility provided by SAP software real-time tracking system in terms of movement of goods and inventory levels?

Particular	Percentage
Very Satisfied	34%
Satisfied	42%
Neutral	21%
Dissatisfied	3%
Very Dissatisfied	0%



A significant portion of respondents (21%) selected the "Neutral" option, indicating an impartial view of the real-time tracking system's visibility. The majority of respondents (42%) expressed satisfaction with the





Additionally, **34%** of respondents reported being **extremely satisfied**, highlighting their strong approval of the real-time tracking system's high level of visibility.

How satisfied are you with the overall performance and impact of the-real-time tracking system on your organization's supply chain management?

Particular	Percentage	
Very Satisfied	26%	
Satisfied	45%	
Neutral	23%	
Dissatisfied	6%	
Very Dissatisfied	0%	

Very Dissatisfied Dissatisfied Neutral Satisfied Very Satisfied



A significant portion of respondents (23%) selected the "Neutral" option, indicating indifference regarding the effectiveness and impact of the real-time tracking system. The majority of respondents (45%) expressed satisfaction with the system, suggesting it met their expectations and contributed positively to supply chain management. Additionally, 26% of respondents reported being very satisfied, indicating that the real-time tracking system has had a substantial and highly positive impact on supply chain management processes within their organization.

How well does your organization utilize SAP software to support predictive analytics in supply chain decision-making?

Particular		Percentage
To very large extent		32%
To a large extent		49%
To a moderate extent		16%
To a small extent		3%
To a very small extent		0%
Not at all	To a small extent	To a moderate extent
To a large extent	To a very large exte	ent :
	10% 10%	

The majority of respondents (**49%**) reported using SAP software to a **great extent** for predictive analytics, highlighting its significant role in supporting supply chain decision-making processes. Additionally, **32%** of respondents indicated that they use SAP software to a **very great extent** for this purpose, further emphasizing





is inportance as a critical tool in supply classin 2581 s7795 making. In contrast, only 16% of respondents acknowledged using it to a moderate extent, suggesting that some may not be fully leveraging SAP's predictive analytics capabilities.

How satisfied are you with the insights gained from analyzing supply chain data using SAP software?

Particular	Percentage
Very satisfied	31%
Satisfied	34%
Neutral	30%
Dissatisfied	5%
Very Dissatisfied	0%

Villy Dissatisfied 📕 Dissatisfied 🖩 Neutral 📮 Satisfied 📕 Very Satisfied



A notable 30% of respondents selected the "Neutral" option, indicating they have a neutral stance on the insights gained from the analysis, neither feeling satisfied nor dissatisfied. 34% of respondents expressed being satisfied, while 31% reported being very satisfied with the insights provided.

Based on your experience with SAP software in supply chain management, how likely are you to recommend it to other organizations for gaining valuable insights and supporting predictive analytics?

Particular	Percentage
Highly Satisfied	37%
Satisfied	35%
Neutral	24%
Dissatisfied	5%
Highly Dissatisfied	0%

Highly Dissatisfied Dissatisfied IINeutral satisfied highly satisfied







A significant portion of respondents (37%) dspre2584-b795g highly satisfied and are likely to recommend SAP software for supply chain data management, while 35% reported being satisfied with the software and would also recommend it. However, 24% of respondents selected the "Neutral" option, indicating that they neither strongly recommend nor discourage its use. Additionally, 5% of respondents expressed dissatisfaction and indicated they would not recommend it.

How would you rate the importance of delivering accurate and current information to customers for enhancing customer service levels?

Particular	Percentage
Very high importance	40%
High importance	40%
Moderate importance	20%
Low importance	0%
Very low importance	0%
Very Low Importance Low Importance	Moderate Importance
High Importance Very High Importa	nce
20% 40% 40%	

A notable **20%** of respondents consider delivering accurate and current information to customers to have **moderate importance**, suggesting that while they recognize its relevance, it may not be their top priority in enhancing customer service. In contrast, **40%** of respondents rate this aspect as having **high** or **very high importance**, indicating that a significant portion sees the timely delivery of accurate information as critical to improving customer service and ensuring positive customer experiences.

Have you observed improvements in delivery times since implementing SAP software in customer service operations?

Particular	Percentage
No improvement	0%
Slight improvement	29%
Moderate improvement	19%
Significant improvement	36%
Substantial improvement	16%





No improvement

Slight improvement Moderate improvement





The data shows that 36% of respondents observed a significant improvement in delivery times, indicating a notable positive impact of SAP software in this area. Additionally, 16% reported a substantial improvement, further suggesting that a considerable proportion of the organization has seen a marked enhancement in delivery efficiency since the implementation of SAP. Moreover, 19% noticed a moderate improvement, and 29% saw a slight improvement, highlighting that a large portion of the organization has experienced some degree of progress in delivery times.

Particular	Percentage
Very effective	36%
Effective	40%
Neutral	18%
Ineffective	6%
Very Ineffective	0%

How effective do you perceive SAP systems software to be in enabling faster order processing?



The data reveals that a small percentage of respondents (6%) consider SAP software ineffective, expressing skepticism about its ability to significantly speed up order processing. Meanwhile, **18%** of respondents took a neutral stance, indicating uncertainty or a lack of strong opinions regarding the software's capacity to accelerate order processing. The majority of respondents, however, believe that SAP software **helps to speed up order processing**, with **40%** viewing it as effective in this regard. Additionally, **36%** of respondents consider the software to be **very effective**, highlighting its significant impact on improving the speed and efficiency of order processing.

Based on your experience with SAP software in customer service how-likely are you to recommend it to other organizations for improving customer service levels?

Particular	Percentage
Very likely	23%
likely	48%



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The study shows that **48% of respondents** reported being "Likely" to recommend SAP software to other firms for improving customer service standards based on their experiences. Additionally, **23%** indicated they were "Very Likely" to recommend it, while another **23%** were "Neutral" in their likelihood to do so. Only **5% of respondents** expressed that they would be "Unlikely" to suggest SAP software for this purpose, and none indicated they would be "Very Unlikely" to recommend it.

Which features of SAP software are most critical to your organization's operations?

Particular	Percentage
Financial Management	16%
Procurement and Purchasing	24%
Sales and Order Management	20%
Customer Relationship Manage	ement 16%
Supply Chain Management	24%
 Procurement and Purchasing Customer Relationship Manageme 	Sales and Order Management ent
24	4% 16% 20%

The data indicates that the most critical features of SAP software for the organization's operations are **Procurement and Purchasing** and **Supply Chain Management**, each rated as essential by **24% of respondents**. These features are pivotal in managing procurement processes and ensuring a seamless supply chain flow. **Sales and Order Management** follows closely, with **20%** of respondents identifying it as crucial for supporting effective sales operations and order processing. **Financial Management** and **Customer Relationship Management** are also deemed important, each selected by **16% of respondents** to provide critical support for financial processes and customer interactions, respectively.





How satisfied are you with the accuracy ans Ninseller 395 of information provided by SAP software for customer service interactions?

Particular	Percentage
Very satisfied	39%
Satisfied	29%
Neutral	32%
Dissatisfied	7%
Very Dissatisfied	0%

[📕] Very Dissatisfied 📕 Dissatisfied 📕 Neutral 📕 Satisfied 📕 Very Satisfied



The data reveals that a significant majority of respondents, representing **39%**, reported being "Very Satisfied" with the accuracy and timeliness of information provided by SAP software for customer service interactions. Additionally, **29% of respondents** indicated they were "Satisfied" with the software's performance in this regard. While satisfaction with information speed and accuracy was high, **32% of respondents** remained "Neutral," suggesting a lack of strong opinions either for or against this feature. Notably, only **7%** of respondents expressed dissatisfaction, stating they were "Dissatisfied" with the accuracy and timeliness of information, and no respondents reported being "Very Dissatisfied."

Based on v	vour exi	perience	with SAP	software.	how li	kelv are	vou to rec	commend it	to other	organizat	tions?
	,									- B	/

Particular	Percentage
Very likely	23%
likely	48%
Neutral	29%
Unlikely	0%
Very Unlikely	0%







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Based on the survey results, **48% of respondents** indicated they would likely recommend SAP software to other organizations, with an additional **23% stating they would highly recommend it**. Together, this contributes to a strong recommendation rate of **71%**. Meanwhile, **29% of respondents** maintained a neutral stance, meaning they neither explicitly recommend nor discourage the use of SAP software. Importantly, there were no negative responses, as the categories "Very Unlikely" and "Unlikely" both received **0%** of responses.

HYPOTHESIS TESTING

H0: Use of information technology is Not benefits to the company.

H1: Use of information technology is benefits to the company.

Sum of Squares				Mean	F	Sig
				Square		
Area_of_SCM	Between Groups	.179	4	.045	.242	.913
	Within Groups	10.174	55	.185		
	Total	10.353	59			
Real_time_tracking_sy	Between Groups	2.469	4	.617	1.733	.156
stem	Within Groups	19.593	55	.356		
	Total	22.061	59			
Interpretation	Between Groups	17.236	4	4.309	7.371	<.001
	Within Groups	32.150	55	.585		
	Total	49.386	59			
Customer_service	Between Groups	7.824	4	1.956	3.003	.026
	Within Groups	35.822	55	.651		
	Total	43.646	59			

ANOVA

The one-way ANOVA analysis results indicate distinct outcomes for the variables examined. For the "Area of SCM" variable, a p-value of 0.913 suggests no statistically significant differences in mean scores across the groups, implying that any observed variation is likely due to chance. Similarly, for the "Real-Time Tracking System" variable, the p-value of 0.156 indicates an absence of statistically significant differences between group means, further supporting the likelihood that any observed variations are random.

In contrast, the "Interpretation" variable, with a p-value of less than 0.001, exhibits statistically significant differences between group means, suggesting that the variations observed are meaningful and likely reflect actual differences rather than random chance. Additionally, the "Customer Service" variable, with a p-value of 0.026, shows statistically significant differences between group means, indicating that these differences are likely impactful and not coincidental.

In summary, the one-way ANOVA results support the null hypothesis for the "Area of SCM" and "Real-Time Tracking System" variables, showing no statistically significant differences across groups for these variables. However, the null hypothesis is rejected for the "Interpretation" and "Customer Service" variables, revealing that these two variables have significant impacts on the dependent variable under study. Consequently, it can be concluded that "Interpretation" and "Customer Service" significantly influence the outcome, whereas "Area of SCM" and "Real-Time Tracking System" do not show any meaningful impact on the dependent variable across the groups.



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FINDINGS

The study highlights that while a majority of participants recognize the value of IT in optimizing time and cost within organizations, employees with hands-on experience in supply chain management (SCM) demonstrate an even higher agreement rate, with 48% more strongly endorsing IT's impact. IT implementation in SCM accelerates order processing and improves the flow of information within organizations, enhancing control over stock and logistics. Moreover, IT fosters better communication with partners and customers, supporting integrated relationships across the supply chain.

The deployment of IT solutions, such as inventory management software and demand forecasting tools, has notably improved inventory accuracy. Organizations can now maintain optimal stock levels, reduce carrying costs, and prevent stockouts or surplus inventory, leading to enhanced inventory management and cost savings. Given the rapid advancements in technology, organizations must prioritize continuous IT upgrades and provide training to employees, ensuring that the workforce remains adept in new tools and techniques.

Additionally, IT systems enable organizations to select reliable partners and suppliers based on historical data, supporting more accurate material planning, and preventing over- or under-stocking of raw materials or finished goods. Enhanced information flow across departments—including sales, planning, procurement, and transportation—is facilitated by IT tools like point-of-sale tracing and Warehouse Management Systems (WMS). Overall, the study underscores the transformative role of IT in modern SCM, demonstrating that organizations leveraging IT solutions effectively can achieve a competitive edge, operational efficiencies, and heightened responsiveness to shifting market demands.

SUGGESTION

Organizations increasingly leverage Information Technology (IT) to support sustainable and resilient supply chain operations. Green supply chain initiatives, enabled by IT tools, allow companies to measure and mitigate carbon emissions, optimize transportation routes to minimize environmental impact, and encourage eco-friendly practices among suppliers. Furthermore, risk management solutions are essential in identifying, assessing, and mitigating potential disruptions across the supply chain; by proactively managing risks, companies can minimize the operational and financial impacts of unforeseen events. Migrating critical supply chain applications to cloud computing platforms enhances accessibility, scalability, and data security, while promoting collaboration across departments and with external partners. Advanced supply chain visibility tools, offering real-time tracking of inventory, shipments, and production, enable organizations to gain a comprehensive and precise view of their supply chain operations. Such visibility allows for proactive problem-solving and optimized decision-making, thus fostering a more agile and responsive supply chain network.

CONCLUSION

The integration of Information Technology (IT) in supply chain management has become a strategic imperative for organizations seeking to optimize operational efficiencies, reduce costs, and enhance revenue generation. IT enables small and medium-sized enterprises (SMEs) to deliver value-added services and anticipate future market demand, positioning them to better respond to market dynamics and customer needs. Traditional systems often fall short in enabling organizations to accurately determine and forecast demand, resulting in stockouts or inventory depletion. By bridging these gaps, IT solutions facilitate a more responsive, demand-driven supply chain environment.

Through real-time tracking capabilities, IT solutions offer end-to-end visibility from production stages to final delivery, which enhances the organization's ability to monitor and control each step within the supply chain.





This visibility is critical for identifying an **dSN 2582** bottlenecks, thereby reducing lead times and significantly improving customer satisfaction. Additionally, IT fosters streamlined communication and collaboration across the supply chain network, encompassing suppliers, manufacturers, distributors, and

customers. Such integration ensures that all stakeholders are aligned, which is essential for seamless operations and quick responsiveness to shifts in demand or supply constraints.

One of the most impactful advantages of IT in supply chain management is its capacity for advanced data analytics. By leveraging data from demand patterns, inventory statuses, supplier performance metrics, and broader market trends, organizations are empowered to make data-driven decisions that enhance the agility and resilience of the supply chain. Analytics facilitate precise demand forecasting, efficient inventory management, and proactive risk management. Consequently, organizations can not only meet current demand but also prepare for future fluctuations, thereby fostering a more sustainable and profitable supply chain ecosystem.

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